



CENTER OF
EXCELLENCE
FOR BEHAVIORAL HEALTH
IN NURSING FACILITIES

Behavioral Health Action Network

Part 1: Incorporating Behavioral Health and
Substance Use Disorders into Individualized
Assessment and Person-centered Care

Cohort #

Date



Virtual Space Expectations



Zoom Chat

- Resources
- Peer-to-peer learning
- Questions
- Troubleshoot issues

Let's Practice!

1. Click the "Chat" button to open the chat box, it will appear on the right side.
2. Type your name, your role, and your state into the message box and hit send!



Participation

- Sign on early/on time
- Avoid multitasking
- All questions welcome
- Be respectful of others

Session Agenda



20 MIN

Incorporating BH & SUD into Person-Centered Care

- Understanding the life course perspectives
- Reframing the paradigm
- Care planning as a team
- Placement and care transition considerations



20 MIN

Group Activity & Discussion

- Resident scenario
- Quality improvement activity

10 MIN

Welcome & Introduction

- Knowledge check
- Expectations
- Agenda



5 MIN

Quality Improvement Tip

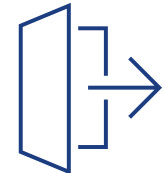
- Improvement project team
- Introduction to the IHI Model for Improvement
- Root Cause Analysis (RCA)



5 MIN

Wrap-Up

- Looking ahead
- CME/Survey
- Resources



Subject Matter Expert Introduction

CAROLINE STEPHENS, PHD, RN, GNP-BC, FGSA, FAAN

- Professor and the Helen Lowe Bamberger Colby Presidential Endowed Chair in gerontological nursing.
- Degrees
 - B.S. Biological Psychology and Human Development and Aging
 - B.S. Nursing
 - M.S. Geropsychiatric Advanced Practice Nursing
 - Gerontological Nurse Practitioner Post-Master's Certificate
 - PhD Gerontological Nursing and Health Policy
- Over 20 years of clinical experience caring for vulnerable older adults with complex mental and physical multi-morbidity, including consulting in 100+ nursing homes in 3 states
- Nationally-recognized expert, educator and scholar in gerontological and geropsychiatric nursing.

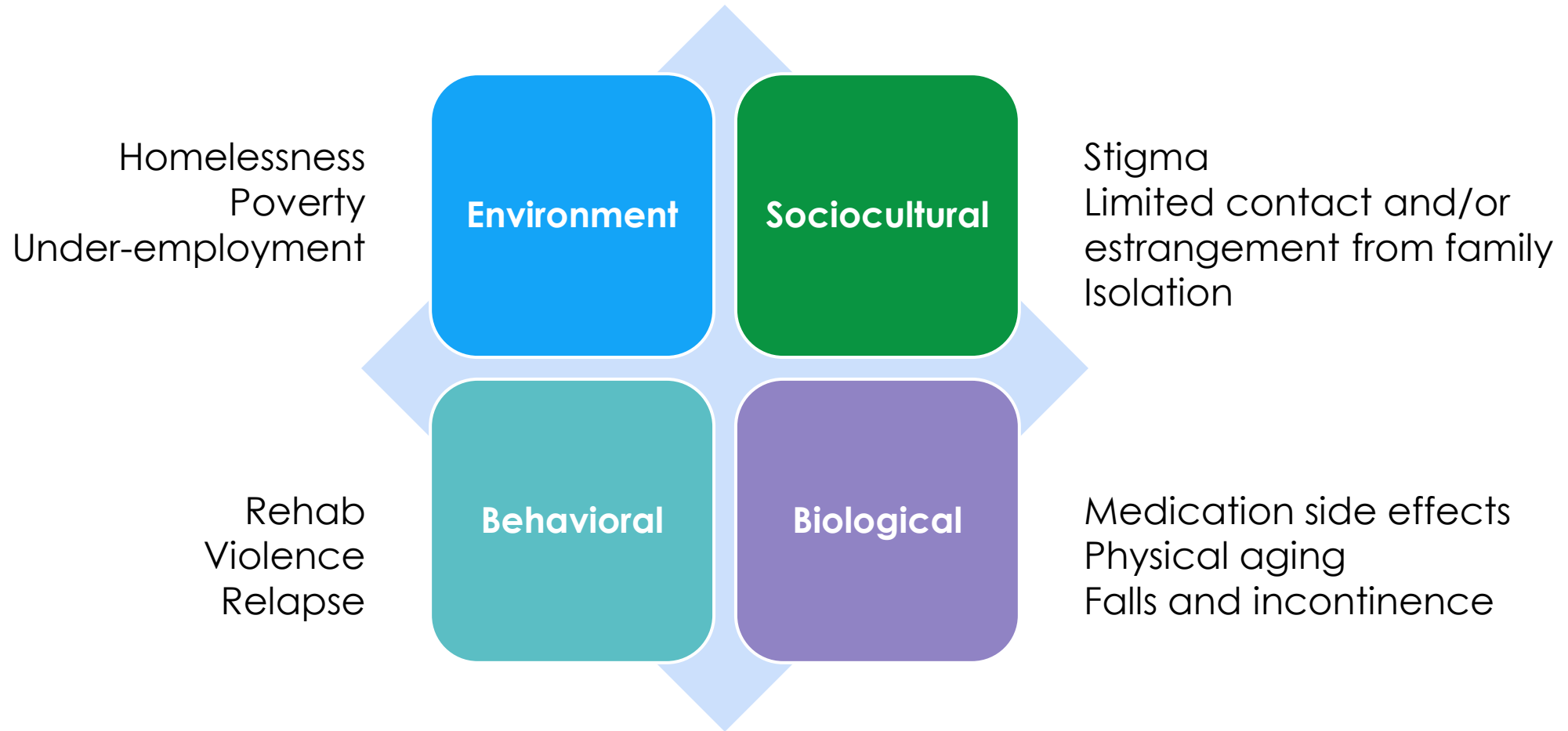


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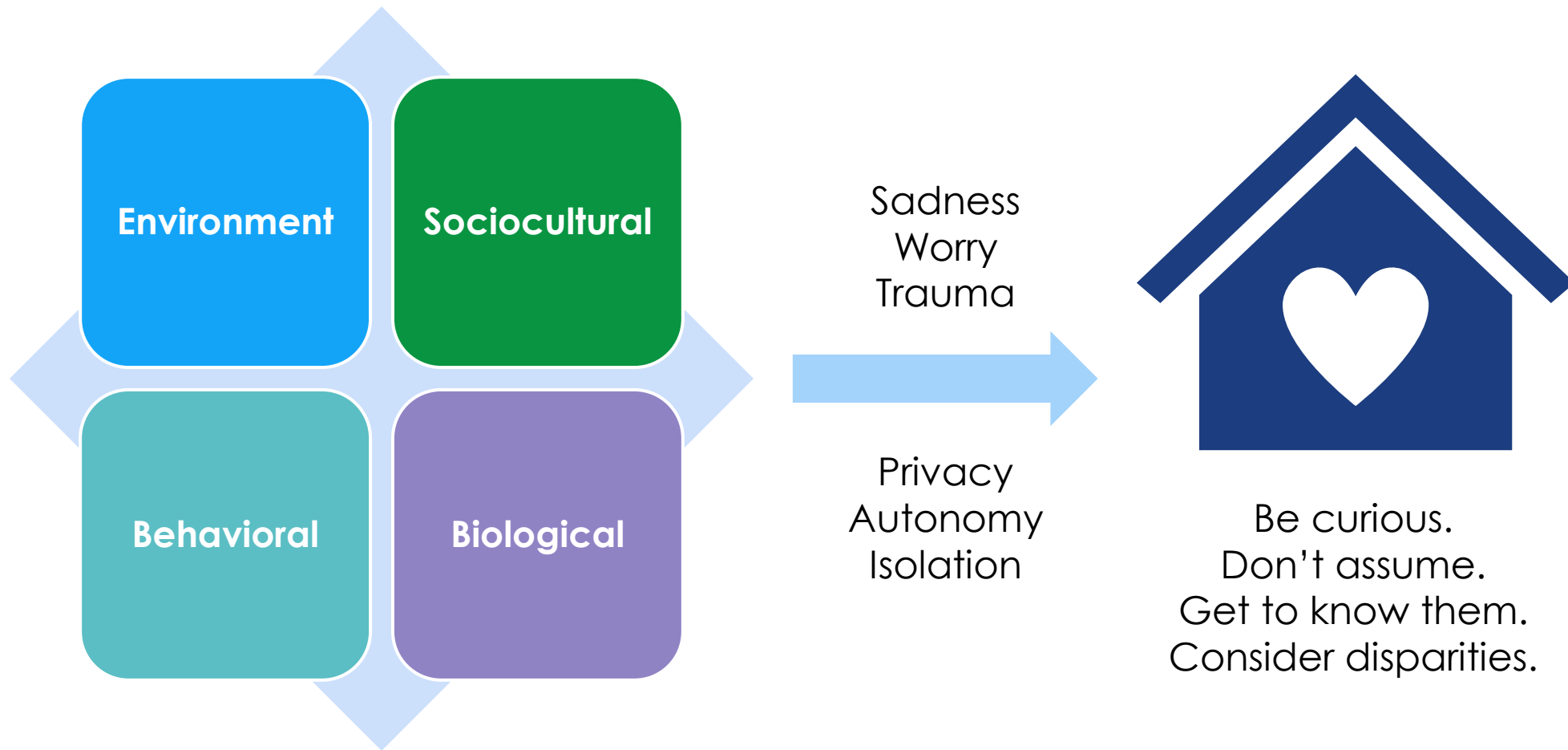
Incorporating Behavioral Health & SUD into Individualized Assessment and Person-centered Care



Understanding the Life Course Perspectives



Life Course Perspective & Life in a Nursing Home



Trauma is Common

70% of U.S. adults have experienced some type of traumatic event, a series of events, or set of circumstances.

Trauma Survivors

Military veterans

Survivors of disasters

Survivors of abuse

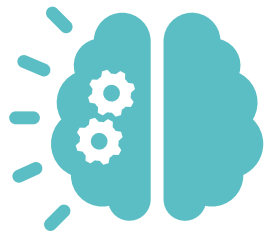
History of homelessness

History of imprisonment

Traumatic loss of a loved one

F699: Trauma survivors must receive trauma-informed, culturally competent care accounting for residents' experiences and preferences to avoid triggers leading to re-traumatization.

Trauma-informed Care



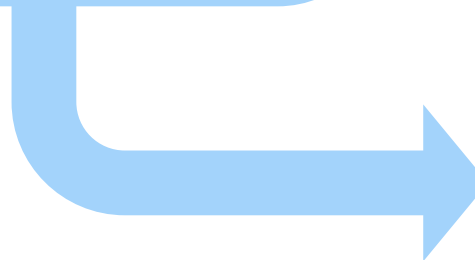
Understanding, recognizing, and responding to the effects of all types of trauma.



Recognizing the widespread impact and signs and symptoms of trauma in residents.



Avoiding re-traumatization.

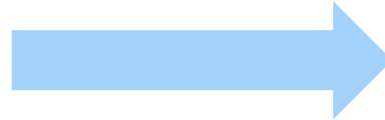


Trauma Triggers

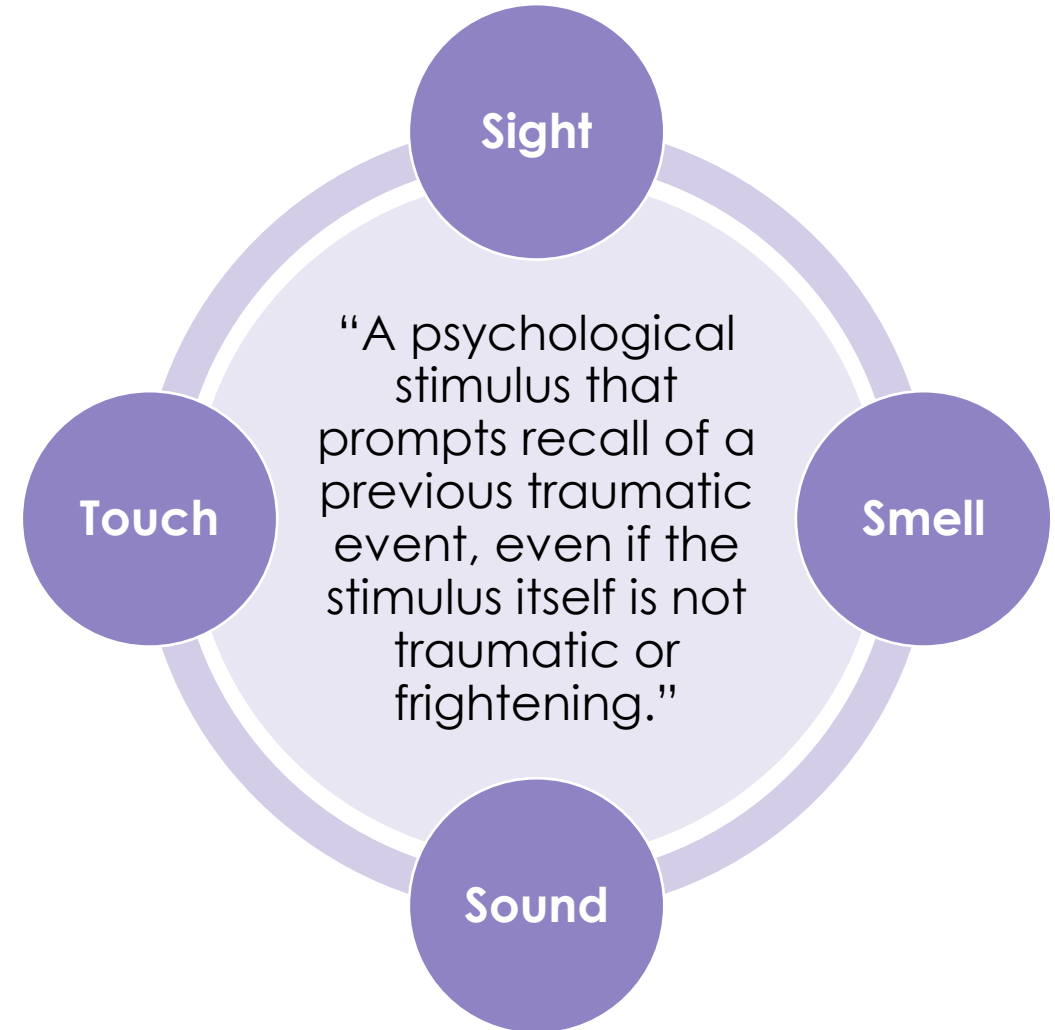


Avoiding re-traumatization.

Identify
trauma
survivors



Identify
trauma
triggers



Reframing the Paradigm

The resident and/or their behavior...

Is a Problem

Labeling

Negative
blame

Limits
constructive
problem-
solving

Reframing the Paradigm

The resident and/or their behavior...

~~Is a Problem~~

Represents Unmet Needs

~~Labeling~~

~~Negative
blame~~

~~Limits
constructive
problem-
solving~~

Person-
centered

Strengths-
based

Trauma-
informed

Culturally
competent

Goal: To promote resilience and recovery that optimizes function and quality of life.

Reframing the Paradigm

The resident and/or their behavior...

All behavior has meaning.

It's up to us to figure out what it means!

Unmet needs can come from within the person and/or stressors in the external environment.

Represents Unmet Needs

Person-centered

Strengths-based

Trauma-informed

Culturally competent

Goal: To promote resilience and recovery that optimizes function and quality of life.

The Case of Maggie

History & Background

- 63-year-old female
- Schizoaffective disorder
- Anxiety
- Hypertension
- Type 2 diabetes on insulin
- Mild cognitive impairment
- Chronic kidney disease stage 3
- TIA
- Unsteady gait with multiple falls
- Hip fracture six (6) months ago



In the Long-Term Care Setting

- Admitted 10 days ago.
- Per board and care, not reliably taking her medications.
- Seems anxious, restless, irritable, exhibits poor safety awareness, often forgets to use her walker.
- Will not let any male staff help her; often strikes out at them.
- Encouraged by staff to use a wheelchair, but this makes her very angry, frustrated, and tearful.
- Often curses at staff and yells “Leave me alone!”

What is going on with Maggie?

Incorporating Behavioral Health & SUD into Individual Assessment and Person-centered Care



Question

What is the mostly likely cause of her symptoms and what should happen next?

- A. She is anxious and needs some lorazepam for anxiety m/b restlessness.
- B. She may be a trauma survivor; her trauma history and potential triggers need to be identified and care planned.
- C. She probably has a UTI and needs antibiotics.
- D. All of the above.

Answer

What is the mostly likely cause of her symptoms and what should happen next?

- A. She is anxious and needs some lorazepam for anxiety m/b restlessness.
- B. She may be a trauma survivor; her trauma history and potential triggers need to be identified and care planned.**
- C. She probably has a UTI and needs antibiotics.
- D. All of the above

The Case of Maggie Continued...

New learnings from older sister discovered through former board and care

Homeless shelter
Trust concerns
Suicide attempts
Hospitalizations

Does not like the restorative CNA but does interact well with Helen in dietary

In the Long-Term Care Setting

- Admitted 10 days ago.
- Per board and care, not reliably taking her medications.
- Seems anxious, restless, irritable, exhibits poor safety awareness, often forgets to use her walker.
- Will not let any male staff help her; often strikes out at them.
- Encouraged by staff to use a wheelchair, but this makes her very angry, frustrated, and tearful.
- Often curses at staff and yells, "Leave me alone!"

Question

What are potential care planning strategies for Maggie?

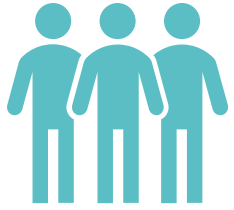
- A. Further assess trauma history and potential triggers to avoid re-traumatization.
- B. Ask Maggie what is most important to her and her care.
- C. Monitor s/s of depression, anxiety, suicidal ideation and psychosis.
- D. Refer to psychology to help Maggie process past traumas.
- E. Continue to consult with psychiatry as needed.
- F. Assign only female staff for ADL/other care whenever possible.
- G. Engage Helen (dietary) to take short walks with Maggie (when it's her shift).
- H. Engage Maggie's sister in care planning meetings (with Maggie's permission).
- I. Refer to PT/OT to improve strength, endurance, and function.
- J. All the above.

Answer

What are potential care planning strategies for Maggie?

- A. Further assess trauma history and potential triggers to avoid re-traumatization.
- B. Ask Maggie what is most important to her and her care.
- C. Monitor s/s of depression, anxiety, suicidal ideation and psychosis.
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- I. Refer to PT/OT to improve strength, endurance, and function.
- J. All the above.**

Care Planning is a Team Sport!



Facility Staff

Think beyond front-line care staff

Dietary, laundry, housekeeping, activities, etc.

Engage and empower the full team to build rapport, empathy, trust, solutions



Residents

Conduct comprehensive MH, SUD, and trauma screening and assessment

Collaborate with survivors, family, friends, etc. to obtain trauma history

Identify triggers and co-develop interventions to decrease or mitigate exposure to triggers

Assess and document cultural preferences and how they impact care delivery



External Partners

Engage and collaborate with external consultants

Provide detailed accounting of behavioral symptoms, avoid labels

Match type and intensity of services to resident need

Goal is lowest level of care that optimizes function and quality of life

Prioritize Mental Health



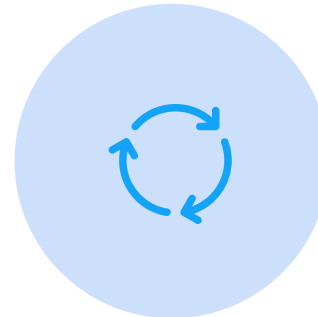
Improves care outcomes



Saves time and money



Empowers ALL staff



...and may reduce turnover!

Take Home Messages

Life Course Perspective

Understand the life course perspective of residents with BH and SUD needs.

Person-centered Care

Don't let a diagnosis get in the way of person-centered care.

Consider Trauma History

Consider past trauma as potential contributors to "behaviors."

Strengths-based Approaches

Promote resilience and recovery using a strengths-based approach with shared-decision making.

Prioritize Mental Health

If you prioritize mental health, resident health outcomes will improve!

Quality Improvement Tip



Improvement Project Team



Clinical Leader

Authority to test change and handle problems that can arise with that change.

- Ex: Medical Director, Physician or Director of Nursing



Technical Expertise

Lived experience
Can assist with measurement tools, data collection, and interpretation.

- Ex: Direct Care Staff, Front-line Nurses



Day to Day Leadership

Ensures the tests are implemented and data is collected

- Ex: Front-line Nurse, Managers or Directors



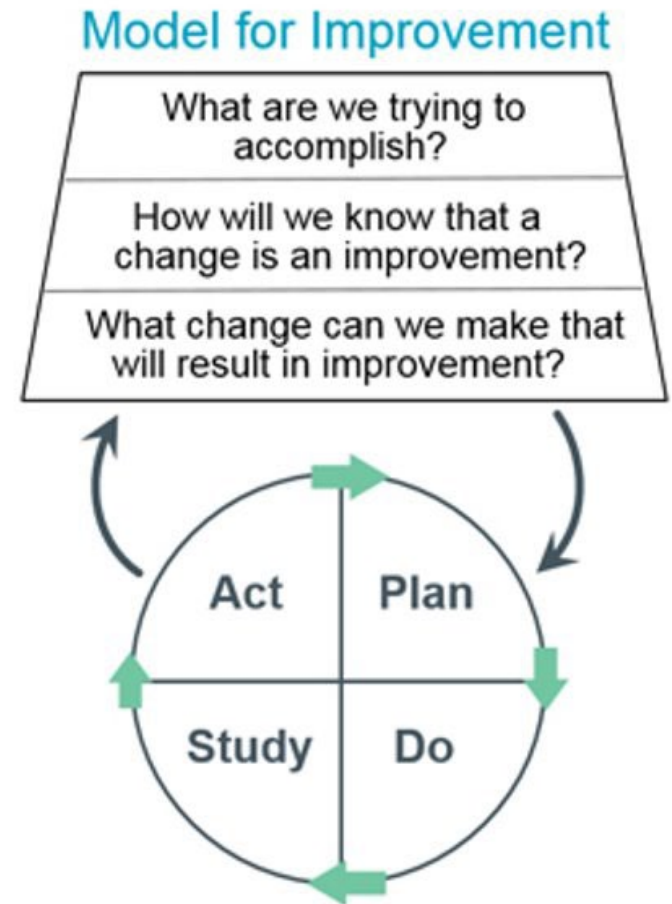
Project Sponsor

Executive authority who serves as a link to senior management and oversees the team's progress regularly.

- Ex: MD, Chief Operating Officer, Administrator

IHI Model for Improvement

- **What are we trying to accomplish?**
 - Time-specific
 - Measurable
 - Specific population
- **How will we know that a change is an improvement?**
 - Quantitative measures
- **What change can we make that will result in improvement?**
 - Ideas may come from anyone



Root Cause Analysis (RCA)

5 Whys

EVENT. What happened? Define the problem as an *event*:

PATTERN. What's been happening? Define the problem as a *pattern* by selecting a poor performance factor:

STRUCTURE. Why is it happening? What are the tangible and intangible structures determining the results we see?

1.

Why is that?

2.

Why is that?

3.

Why is that?

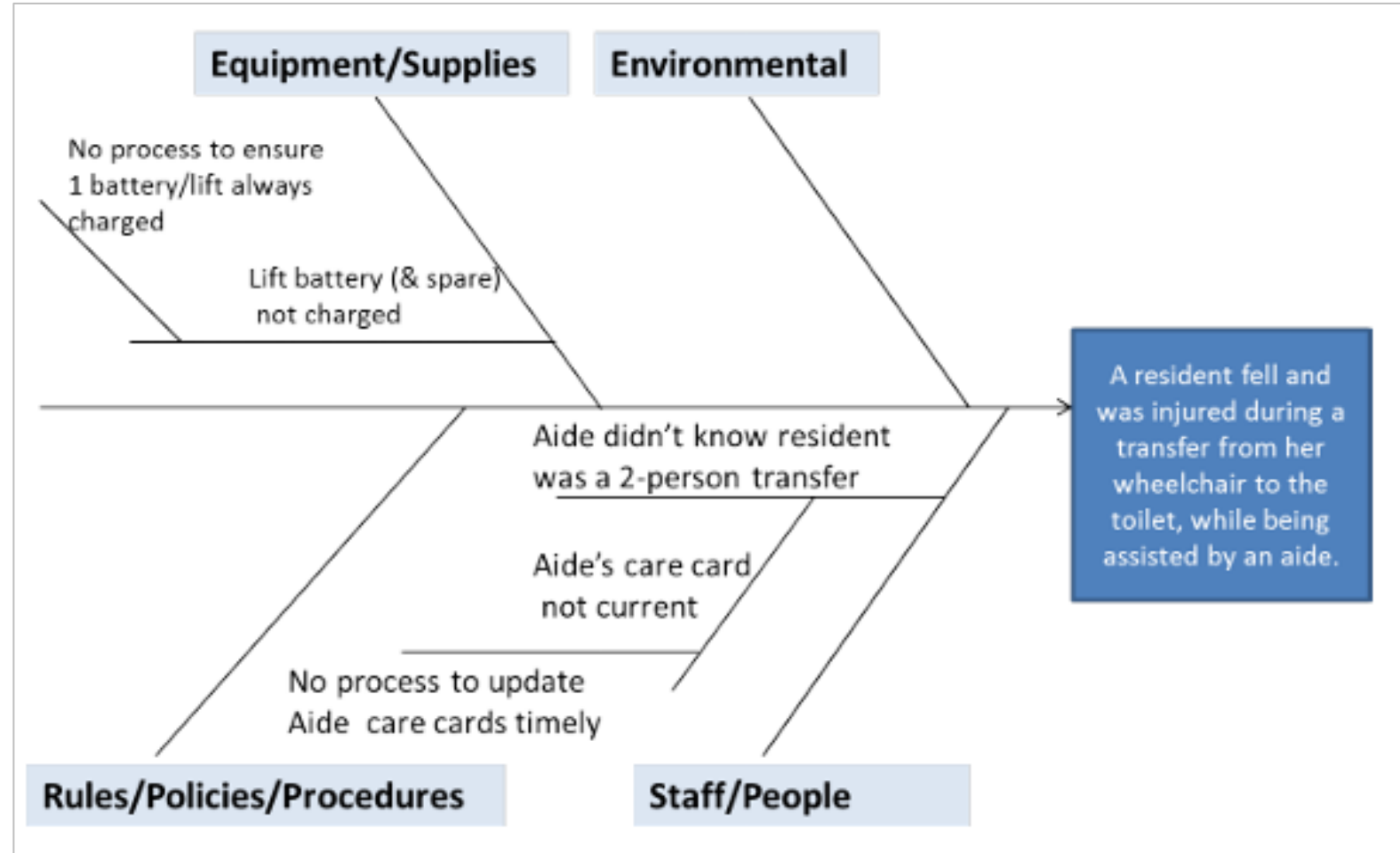
4.

Why is that?

5.

ACTION. What are the implications for action? What can you do to change the results?

Fishbone



Group Scenario Discussion

Situation – What is currently going on with the resident?

A resident went on pass to spend Christmas with family and returned exhibiting behaviors.

Background – What is the clinical background or context?

A 51-year-old male with bipolar 1 disorder (most recent episode was moderate depression) and history of stroke 10 years ago due to polysubstance drug use (meth, cocaine, marijuana, tobacco). The effects of his stroke left him with left-sided weakness, trouble speaking, and he now uses a wheelchair. He has been in recovery for several years. He was part of a gang when he was younger and was incarcerated for five years. Holidays have always been difficult due to his father's death in an accident around Christmas two years ago. The resident has had several other incidents where he went on pass over the last few months and has returned exhibiting behaviors.

Assessment – What do we think the problem is?

He returned to the facility later in the day after going on pass to spend the holiday with his mother and family with pressured speech, boom box blaring, wearing large bright green sunglasses, and was up all-night yelling about being the President of the United States. The next day, he was witnessed handing over money through his bedroom window in exchange for some unknown package. Staff is concerned about the increasing frequency of behaviors.

Recommendation – What should we do to correct it?

Let's discuss!

Group Discussion: Creating an Improvement Project Team

Who would you want to fill these roles on your improvement project team?



Clinical Leader



Technical Expertise



Day-to-day Leadership



Project Sponsor

Group Discussion: Initial Questions



What are the immediate concerns?



What further information do we need to gather?



Who should be involved in the investigation?

Group Discussion: Care Planning



What are some short-term care planning strategies for this resident?



What are some long-term care planning strategies for this resident?

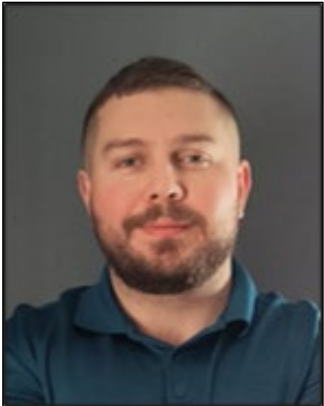
QI Action Steps

General Action Focus

- Gather your project team and begin to review the Root Cause Analysis tool(s) for your improvement project.
- Organize your data and explore your problem further to begin an RCA
- Take time to begin thinking about the 3 Model for Improvement questions.



COE-NF Regional Behavioral Specialists



Steven Shaw (R1)
CT, ME, MA, NH, RI, VT



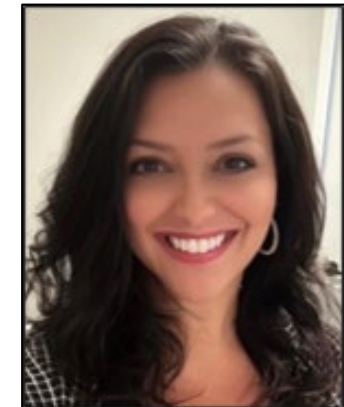
Jornelle Blair (R2)
NY, NJ, PR, VI



Chevy Galon (R3)
PA, D.C., WV, VA, DE, MD



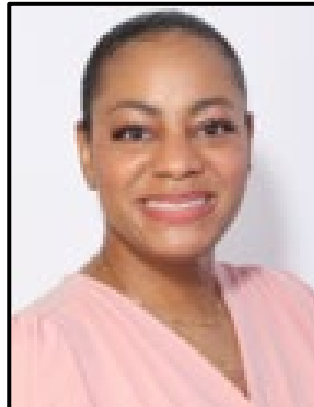
Sherri Creel (R4)
KY, TN, MS, AL, GA, SC, NC, FL



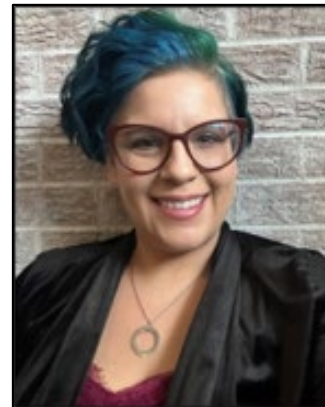
Amy Reeder (R5)
IL, IN, OH, MI, WI, MN



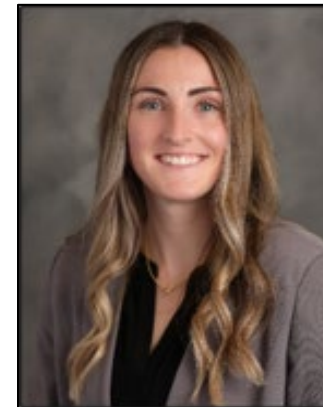
Crystal Daniel (R6)
AR, LA, NM, OK, TX



Amber Jennings (R7)
IA, KS, MO, NE



Stephanie Smith (R8)
CO, MT, ND, SD, UT, WY



Tara Bowsher (R9)
AZ, CA, HI, NV, AS, CNMI,
FSM, GU, MH, PW



David Rodriguez (R10)
AK, ID, OR, WA

Looking Ahead



**PLEASE JOIN US AND SAVE THE DATE FOR
OUR UPCOMING SESSION**

**Engaging with Residents- Effective Communication
Skills**

presented by

Jeannette Horton

on

******, March ***, 2025, at ******

Thank You!

